

# Stochastic Inventory Models

Mikio Kubo

Tokyo University of Marine Science and Technology

# Newsboy Problem

$h$ : inventory holding cost

$b$ : lost sales (backlog) cost

$D$ : demand (random variable with non-negative and continuous distribution) whose distribution function is

$$F(x) = \Pr\{D \leq x\}$$

and its density function is

$$f(x) = \frac{\partial F(x)}{\partial x}.$$

# Expected cost $C(s)$

Expected cost  $C(s)$  when the initial inventory is  $s$ .

$$C(s) = \mathbf{E} [h[s - D]^+ + b[s - D]^-]$$

where

$$(\cdot)^+ = \max\{\cdot, 0\} \quad (\cdot)^- = \max\{-\cdot, 0\}.$$

$$\begin{aligned} C(s) &= h \int_0^{\infty} \max\{s - x, 0\} f(x) dx + \\ &\quad b \int_0^{\infty} \max\{x - s, 0\} f(x) dx \\ &= h \int_0^s (s - x) f(x) dx + b \int_s^{\infty} (x - s) f(x) dx \end{aligned}$$

# Optimal solution

$$\frac{\partial C(s)}{\partial s} = h \int_0^s f(x) dx + b \int_s^\infty (-1) f(x) dx = hF(s) - b(1 - F(s))$$

$$\frac{\partial^2 C(s)}{\partial s^2} = (h + b)f(s) (> 0)$$

$C(s)$  is a convex function;

$$\partial C(s)/\partial s = hF(s) - b(1 - F(s)) = 0$$

$$F(s^*) = \frac{b}{b + h}$$

# Series local inventory model

Series inventory system with  $n$  inventory points.  
Numbered  $1, 2, \dots, n$  from the demand point to the supply point.  
Assume that the  $n + 1$ -th point is an outlier supplier with unlimited inventories.

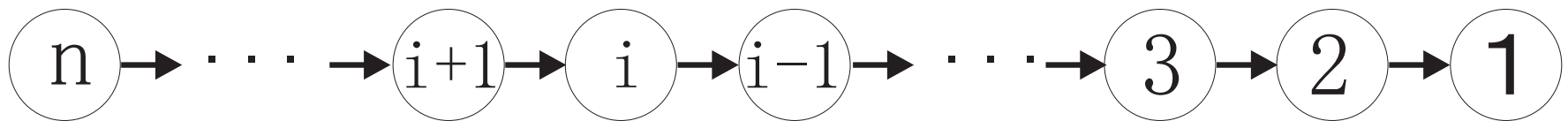


Figure 1: Series model .

# Notation (1)

$t$ : time

$I'_i(t)$ : local inventory at the  $i$ -th inventory point

$B'_i(t)$ : local backorders at the  $i$ -th inventory point

$IN'_i(t)$ : local net inventory at the  $i$ -th point defined by

$$IN'_i(t) = I'_i(t) - B'_i(t).$$

We get:

$$I'_i(t) = [IN'_i(t)]^+$$

$$B'_i(t) = [IN'_i(t)]^-$$

# Notation (2)

$IO_i(t)$ : inventory on-order at the  $i$ -th point

$IT_i(t)$ : inventory in transit at the  $i$ -th point

$$IO_i(t) - IT_i(t) = B'_{i+1}(t)$$

$IOP'_i(t)$ : local inventory-order position at the  $i$ -th point

$$IOP'_i(t) = IN'_i(t) + IO_i(t)$$

$ITP'_i(t)$ : local inventory-in-transit position at the  $i$ -th point

$$ITP'_i(t) = IN'_i(t) + IT_i(t)$$

$$IOP'_i(t) - ITP'_i(t) = B'_{i+1}(t)$$

# Notation (3)

$L'_i$ : lead time at the  $i$ -th inventory point

$D(s, t]$ : demand in interval  $(s, t]$

$s'_i$ : local base-stock level for the  $i$ -th inventory point

$b$ : backorder cost rate at the 1-th inventory point

$h'_i$ : inventory holding cost rate at the  $i$ -th inventory point



# Flow conservation equation

Flow conservation equation:

$$IN'_i(t + L'_i) = ITP'_i(t) - D(t, t + L'_i]$$

Since

$$IOP'_i(t) - ITP'_i(t) = B'_{i+1}(t),$$

we get

$$IN'_i(t + L'_i) = s'_i - B'_{i+1}(t) - D(t, t + L'_i].$$

# Stationary recursive equation

Let  $D_i$  be the expected value of the (stationary) lead time demand  $D(t, t + L'_i]$  for the  $i$ -th point.

Since  $B'_i(t) = [IN'_i(t)]^-$ ,

$$B'_{n+1} = 0$$

$$B'_i = [s'_i - B'_{i+1} - D_i]^-$$

# Echelon-based model

$I_i(t)$ : echelon inventory at the  $i$ -th inventory point, i.e.,

$$I_i(t) = I'_i(t) + \sum_{j < i} \{IT_j(t) + I'_j(t)\}$$

$B(t)$ : system backorders, i.e.,

$$B(t) = B'_1(t)$$

$IN_i(t)$ : echelon net inventory at the  $i$ -th point defined by

$$IN_i(t) = I_i(t) - B(t)$$

# Notation (Continued)

$IOP_i(t)$ : echelon inventory-order position at the  $i$ -th point

$$IOP_i(t) = IN_i(t) + IO_i(t)$$

$ITP_i(t)$ : echelon inventory-in-transit position at the  $i$ -th point

$$ITP_i(t) = IN_i(t) + IT_i(t)$$

$s_i$ : echelon base-stock level for the  $i$ -th point

# Flow conservation equation

$h_i$ : echelon inventory cost rate at the  $i$ -th point, i.e.,

$$h_i = h'_i - h'_{i+1}$$

Flow conservation equation using echelon stocks:

$$IN_i(t + L'_i) = ITP_i(t) - D(t, t + L'_i]$$

$$ITP_i(t) = \min\{s_i, IN_{i+1}(t)\}$$

# Stationary solution

$D_i$  : stationary value of  $D(t, t + L'_i]$

$$ITP_n = s_n$$

$$IN_i = ITP_i - D_i$$

$$ITP_i = \min\{s_i, IN_{i+1}\}$$

# Objective function

Local inventory model

$$\mathbb{E} \left[ \sum_{i=1}^n h'_i I'_i + \sum_{i=2}^n h'_i IT_{i-1} + bB'_1 \right]$$

Echelon inventory model

$$\mathbb{E} \left[ \sum_{i=1}^n h_i IN_i + (b + h'_1)B \right]$$

Both are equivalent.

# Derivation of optimal policy (1)

$\bar{C}_i(x)$ : expected cost for 1 to  $i$  points when  $IN_{i+1}$  is  $x$

$\hat{C}_i(x)$ : expected cost for 1 to  $i$  points when  $IN_i$  is  $x$

$C_i(y)$ : expected cost for 1 to  $i$  points when  $ITP_i$  is  $y$

Initial condition:

$$\bar{C}_0(x) = (b + h'_1)[x]^-$$



# Derivation of optimal policy (2)

Expected cost for 1 to  $i$  inventory points when  $IN_i$  is  $x$ :

$$\hat{C}_i(x) = h_i x + \bar{C}_{i-1}(x)$$

Expected cost for 1 to  $i$  inventory points when  $ITP_i$  is  $y$ :

$$C_i(y) = \mathbf{E} \left[ \hat{C}_i(y - D_i) \right]$$

Expected cost for 1 to  $i$  inventory points when  $IN_i$  is  $x$ :

$$\bar{C}_i(x) = C_i(\min\{s_i^*, x\})$$

# Derivation of optimal policy (3)

Optimal echelon base stock level  $s_i^*$ :

$$s_i^* = \arg \min C_i(y)$$

Since the echelon base stock level must be nonincreasing,

$$s_i^{-*} = \min_{i \leq j} s_j^*$$

The optimal local policy  $s_i^{/*}$ :

$$s_i^{/*} = s_i^{-*} - s_{i-1}^{-*}$$

where  $s_0^{-*}$  is 0.

# Periodic ordering policy

Single stage model

$D_t$ : demand in period  $t$

$L$ : leadtime from production to inventory

$s$ : base-stock level

$c$ : production capacity

$q_t$ : production or ordering amount in period  $t$

$$q_t = \min \{ c, [s - (I_t - D_t + T_t)]^+ \}$$

# Periodic ordering system

$I_t$ : net inventory (inventory – backlog) in period  $t$ :

$$I_{t+1} = I_t - D_t + q_{t-L}$$

$T_t$ : pipeline or in-transit inventory in period  $t$ :

$$T_{t+1} = T_t + q_t - q_{t-L}$$

$h$ : inventory holding cost

$b$ : lost sales (backlog) cost

# Expected cost

Expected cost  $C_t$  in period  $t$ :

$$C_t = b[I_t]^- + h[I_t]^+$$

Objective function is expectation over  $t_{max}$  periods:

$$\frac{1}{t_{max}} \sum_{t=1}^{t_{max}} \mathbf{E}[C_t]$$

⇒ calculate the derivative of the objective function w.r.t. state variable  $s$

# Derivative recursions

$$\frac{dI_{t+1}}{ds} = \frac{I_t}{ds} + \frac{dq_{t-L}}{ds}$$

$$\frac{dT_{t+1}}{ds} = \frac{dT_t}{ds} + \frac{dq_t}{ds} - \frac{dq_{t-L}}{ds}$$

$$\frac{dq_t}{ds} = \begin{cases} 0 & \text{if capacity bound} \\ 1 - \left( \frac{dI_t}{ds} + \frac{dT_t}{ds} \right) & \text{otherwise} \end{cases}$$

Initial inventory:  $I_0 = s$

$\Rightarrow$  initial derivative of inventory:  $I'_0 = 1$

other derivatives:  $(T_0)', (q_0)' = 0$

# Derivatives of $C_t$

$$(C_t)' = -b(I_t)' \mathbf{1}[I_t < 0] + h(I_t)' \mathbf{1}[I_t > 0]$$

Derivative of the expectation of  $C_t$  of  $s$  converges to

$$\mathbb{E} \left[ \frac{1}{t_{max}} \sum_{t=1}^{t_{max}} (C_t)' \right]$$

with probability 1.

# Series periodic model

Echelon base-stock policy:

Given echelon base-stock level for the  $i$ -th point  $s^i$ , try to restore the echelon inventory position

$$\sum_{j=1}^i (I_t^j + T_t^j) - D_t$$

to  $s_i$ .

Thus, we order:

$$q_t^i = \min \left\{ c_i, \left[ s^i + D_t - \sum_{j=1}^i (I_t^j + T_t^j) \right]^+, [I_t^{i+1}]^+ \right\}.$$



# Recursions

$$I_{t+1}^i = I_t^i - q_t^{i-1} + q_{t-L_i}^i$$

$$T_{t+1}^i = T_t^i + q_t^i - q_{t-L_i}^i$$

Initial inventory:  $I_0^1 = s^1$  ,  $I_0^i = s^i - s^{i-1}$ ,  $i = 2, \dots, m$

All other variables are set to 0

# Cost and expectation

Cost in period  $t$ :

$$C_t = b[I_t^1]^- + h^1[I_t^1]^+ + \sum_{j=2}^m h^j (I_t^j + T_t^{j-1})$$

where  $b$  is the backlog cost and  $h^i$  is the inventory cost at the  $i$ -th inventory point.

Expected cost:

$$\frac{1}{t_{max}} \sum_{t=1}^{t_{max}} \mathbf{E}[C_t]$$

# Derivative recursions

$$\frac{dq_t^i}{ds^*} = \begin{cases} 0 & \text{if } i \text{ is capacity bound} \\ 0 & \text{if order amount is 0} \\ (I_t^{i+1})' & \text{if } i \text{ is supply bound} \\ \mathbf{1}[i = i^*] - \sum_{j=1}^i \left( \frac{dI_t^j}{ds^*} + \frac{dT_t^j}{ds^*} \right) & \text{otherwise} \end{cases}$$

$$\frac{dI_{t+1}^i}{ds^*} = \frac{I_t^i}{ds^*} - \frac{dq_t^{i-1}}{ds^*} + \frac{dq_{t-L_i}^i}{ds^*}$$

$$\frac{dT_{t+1}^i}{ds^*} = \frac{dT_t^i}{ds^*} + \frac{dq_t^i}{ds^*} - \frac{dq_{t-L_i}^i}{ds^*}$$

# Derivative of $C_t$

Derivative in period  $t$ :

$$(C_t)' = -b(I_t^1)' \mathbf{1}[I_t^1 < 0] + h_1(I_t^1)' \mathbf{1}[I_t^1 > 0] \\ + \sum_{i=2}^m h_i \{ (I_t^i)' + (I_t^{i-1})' \}$$

Expectation:

$$\mathbb{E} \left[ \frac{1}{t_{max}} \sum_{t=1}^{t_{max}} (C_t)' \right]$$

# Robust optimization approach

$I_t$ : net inventory in period  $t$

$$I_{t+1} = I_t - D_t + q_{t-L}$$

$$I_{t+1} = I_0 + \sum_{k=0}^t (q_{k-L} - D_k)$$

inventory cost  $h$ , backlog cost  $b$ , expected cost  $C_t$

$$C_t = b[I_t]^- + h[I_t]^+$$

Constraints:

$$C_t \geq hI_t$$

$$C_t \geq -bI_t$$

# Formulation

Ordering fixed cost  $K$  , 0-1 variable  $\xi_t$  , a big number  $M$

$$\begin{aligned} \text{minimize} \quad & \sum_{t=1}^{t_{max}} (K\xi_t + C_t) \\ \text{subject to} \quad & C_t \geq h \left\{ I_0 + \sum_{k=0}^t (q_{k-L} - D_k) \right\} \quad \forall t \\ & C_t \geq -b \left\{ I_0 + \sum_{k=0}^t (q_{k-L} - D_k) \right\} \quad \forall t \\ & 0 \leq q_t \leq M\xi_t \quad \forall t \\ & \xi_t \in \{0, 1\} \quad \forall t \end{aligned}$$

# Robust optimization approach

$D_t \in [\bar{D}_t - \hat{D}_t, \bar{D}_t + \hat{D}_t]$  : demand (random variable in an interval)

$\Gamma_t$  : budget of uncertainty

auxiliary variables  $0 \leq z_{kt} \leq 1$

$$C_t \geq h \left\{ I_0 + \sum_{k=0}^t (q_{k-L} - \bar{D}_k) + \max_{\sum_k z_{kt} \leq \Gamma_t} \sum_{k=0}^t \hat{D}_k z_{kt} \right\}$$

$y_{kt}$ : Dual variables for the constraints  $z_{kt} \leq 1$

$\theta_t$  : Dual variable for the budget constraint  $\sum_{k=0}^t z_{kt} \leq \Gamma_t$

# Robust model

$$\begin{aligned}
 &\text{minimize} && \sum_{t=1}^{t_{max}} (K\xi_t + C_t) \\
 &\text{subject to} && C_t \geq h \left\{ I_0 + \sum_{k=0}^t (q_{k-L} - \bar{D}_k) + \theta_t \Gamma_t + \sum_{k=0}^t y_{kt} \right\} \quad \forall t \\
 &&& C_t \geq -b \left\{ I_0 + \sum_{k=0}^t (q_{k-L} - \bar{D}_k) - \theta_t \Gamma_t - \sum_{k=0}^t y_{kt} \right\} \quad \forall t \\
 &&& \theta_t + y_{kt} \geq \hat{D}_k \quad \forall k, \\
 &&& 0 \leq q_t \leq M\xi_t \quad \forall t \\
 &&& \xi_t \in \{0, 1\} \quad \forall t
 \end{aligned}$$